

# **Annual Plan 2019/20**



# **Our Vision: A Healthy, Caring Powys**

Core Well-being Objective 1	FO	CUS ON WELLBEING	Core Well-being Objective 2	PR	OVIDE EARY HELP AND SUPPORT
WELBENG	• PRIORITIES	Wider Determinants of Health Health improvement & Disease Prevention and Population Screening Information, Advice and Assistance	CARLY SUPPORT	PRIORITIES	Primary and Community Care Cluster Working Connecting Communities
Core Well-being Objective 3	ТА	CKLE THE BIG FOUR	Core Well-being Objective 4	EN	ABLE JOINED UP CARE
TACKLING THE 'BIG 4'	PRIORITIES	Mental Health Cancer Respiratory Conditions Circulatory Conditions		PRIORITIES	Care Coordination and Urgent Care Planned Care Specialised Care Quality and Citizen Experience
Enabling Well- being Objective 1	DE	VELOP WORKFORCE FUTURES	Enabling Well- being Objective 2	PR	OMOTE INNOVATIVE ENVIRONMENTS
WERKFORCE NUTREES	PRIORITIES	Well-being and Engagement Recruitment and Retention Workforce Design, Efficiency and Excellence Skills and Development	Contract controls	PRIORITIES	Capital, Estates and Facilities Research, Development and Innovation Rural Health & Care Alliance
Enabling Well- being Objective 3	PU	T DIGITAL FIRST	Enabling Well- being Objective 4	TR	ANSFORMING IN PARTNERSHIP
	PRIORITIES	Digital Care – Telehealth/ care Digital Access – National ICT Programme Digital Infrastructure & Intelligence	MANAGRAMING DODO ALALA M PARTNERSHIP	PRIORITIES	Good Governance Financial Management Planning, Performance and Commissioning Partnership Working

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Organisational Priority			Ref.	Organisational Delivery Objective	Lead	
Well-being Objective	WELBENG	Wider Determinants of Health	1.1	Implement the Powys Wellbeing Plan as a partner of the Public Service Board		
		Health Improvement and Disease Prevention	1.2	Implement the health improvement and disease prevention programme Including improving access to smoking cessation, increasing physical activity, healthy weights, immunisation and deliver substance misuse strategy. Increase local participation in the national population screening programmes and address local inequalities in uptake	DPH	
		Information, Advice and Assistance	1.3	Improve the offer of information, advice and assistance Including roll out of making every contact count (MECC), work with the third sector on Info Engine and Dewis, advice for wellbeing and signposting for those most vulnerable	DPCCCMH	
	A Start A Star	Primary and Community Care	2.1	Implement the development programme for primary and community care Including general practice, dental services, eye care and pharmacy support services	DPCCCMH	
		Cluster Development	2.2	Continually improve Cluster working arrangements Including integrated team working across sectors to meet community needs	DPCCCMH	
		Connecting Communities	2.3	Connect communities to develop and strengthen community assets Work with the Regional Partnership Board on community development; carers plan, awareness of Adverse Childhood Experiences and enhancing volunteering opportunities	DoN	
	TACKLING THE BIG 4	Mental Health	3.1	Improve access across primary, community and secondary mental health care Including implementing options to integrate mental health care; new approaches to psychological therapies; the Powys Dementia Plan and strengthening CAMHS services, reducing health inequalities, improving access and outcomes	DPCCCMH	
		Cancer	3.2	Implement the Powys Improving Cancer Journey Programme Improve co-ordinated care, addressing health inequalities in outcomes, improving access to treatment and outcomes; the single cancer pathway and end of life plan, with third sector partners	MD	
		Respiratory Conditions	3.3	Implement a Powys Respiratory Plan Improve access to respiratory health care and treatment, with a focus on prevention, reducing health inequalities and outcomes.	DoN	
		Circulatory Disease	3.4	Improve access to circulatory disease care and treatment Focus on prevention and reducing health inequalities in the treatment of diabetes, heart disease and stroke, improve access to care and treatment and outcomes.	DPH	

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	Organisational Priority		Ref.	. Organisational Delivery Objective	
		Care Co- ordination and Urgent Care	4.1	Deliver a Powys Urgent Care Programme Including Community Resource Teams/Discharge to Assess; Home First; Patient flow co-ordination; Seasonal Planning; collaborative working with WAST and EASC	DPCCCMH
			4.2	Deliver the Violence Against Women, Domestic Abuse and Sexual Violence Strategy and Sexual Assault Referral Centre pathway	DoN
		Planned Care	4.3	Deliver the Planned Care Programme Including theatre modernisation, Outpatient (OPD) and diagnostics transformation and actions to meet key trajectories including Diagnostics, Referral to Treatment and OPD Follow Ups; implementation of the neighbourhood nursing model	DPCCCMH
Ň			4.4	Develop voluntary and non emergency patient transport schemes	DWOD
Well-being Objective	Joned up care	Specialised Care	4.5	Deliver the WHSSC Integrated Commissioning Plan (PTHB contribution) Including agreement and management of Financial Assumptions for 2019-2020	DPP
		Quality and Citizen Experience	4.6	Deliver the Annual Quality Statement and Quality Priorities Including sepsis bundle, Health Care Acquired Infection control, pressure ulcers scrutiny panel, medical devices management, improvement and innovation, Serious Incidents management, Concerns and Complaints, Quality assurance, Welsh Language and equality and diversity plan	DoN
		Well-being and engagement	5.1	Implement programme of Well-being and Engagement activity Including Chat2Change; Staff Survey actions; review of stress related absence; managing attendance, national well-being campaign rollout, Health and Safety Audit & Inspection	DWOD
		Recruitment and Retention	5.2	Implement annual action plan for Attraction, Recruitment and Retention Including use of apprenticeships and volunteers; undertake temporary staffing review	DWOD
	WORKFORCE FUTURES	Workforce Design, Efficiency and Excellence	5.3	Implement Organisational Change Process (OCP) To realign to Health and Care Strategy, establish a Joint Workforce Planning approach; including introducing band 4 Health Care Support Worker role	DWOD
			5.4	Strengthen monitoring of Staffing Act compliance across commissioned services and within PTHB provided services	DoN
		Skills and Development	5.5	Deliver annual skills and development action plan Including review of clinical and non clinical training; management induction and training; HCSW induction review; Rural Academy of Learning development	DWOD

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	Organisational Priority			Organisational Delivery Objective	Lead
Well-being Objective		Capital, Estates and Facilities	6.1	Develop and implement Long Term Estates Strategy Including the capital programme priorities: Llandrindod Wells, Machynlleth and Ystradgynlais Community Hospital improvements; Llanfair Caereinion Medical Practice	DPP
			6.2	Schedule estates maintenance to comply with health and safety standards and deliver ISO14001 to improve environment and sustainability standards	DPP
			6.3	Deliver modernisation programme to deliver facilities improvements Including review of waste and recycling; catering, and transport	DWOD
	REGIONAL CENTERS	Research, Development and Innovation	6.4	Establish the Research & Development infrastructure Introduce the Research and Innovation Hub; Rural Health and Care Alliance; strengthen patient reported outcome and experience measures (PROMS and PREMS)	MD
		Digital Care (Telehealth & Telecare, virtual outpatients)	7.1	Improve access to information about wellbeing and use of digital technologies including developing online/text or app based support, virtual in reach/outreach and roll out of and access to online Cognitive Behavioural Therapy and e approaches to care	DoF
		Digital Access (ICT National Programme)	7.2	Implement the systems to improve digital access to support care co-ordination, referral and diagnostics WCCIS rollout, mobile application and introduction of E record in community hospitals	DoF
		Digital Infrastructure and Intelligence	7.3	Improve ICT infrastructure and business intelligence Including information storage, hosting, security and recovery, back up and archiving, connectivity and professional / user skill development for digital transformation	DoF
		Good Governance	8.1	Deliver Annual Governance programme Board and Committee Governance, Board Assurance Framework, Information Governance, Business Continuity including Brexit.	BS
	IRANSFORMING	Financial Management	8.2	Deliver the Financial Strategy in line with Efficiency Framework Including approval of balanced IMTP 2019-2022 and delivery of financial balance in year	DoF
		Planning, Performance and Commissioning	8.3	Deliver a strengthened approach to planning, performance and commissioning Including delivery of the Improving Performance Framework; Strategic Planning and Commissioning in line with organisational realignment to Health and Care Strategy	DPP
		Partnership Working	8.4	Robust management of Strategic Change and delivery of the PTHB Health and Care Strategy actions within key Partner plans Including the Regional Partnership Board (RPB), Public Service Board (PSB) and Mid Wales Joint Committee (MWJC); strategic change programmes	DPP
			8.5	Deliver the the North Powys Rural Regional Centre	DPP

### **Principles of Delivery**



#### **Do What Matters**

We will focus on 'what matters' to people. We will work together to plan personalised care and support focusing on the outcomes that matter to the individual.



### **Offer Fair Access**

We will ensure that people have fair access to specialist care and to new treatments and technologies, helping to deliver a more equal Powys and recognising rural challenges.



#### **Do What Works**

We will provide care and support that is focused on 'what works' based on evidence, evaluation and feedback. We will have honest conversations about how we use resources.



#### **Be Prudent**

We will use public resources wisely so that health and care services only do those things that only they can and should do. Supporting people to be equal partners and take more responsibility for their health and care.



### **Focus on Greatest Need**

We will focus resources on those with greatest need for help and support, in a way that looks ahead to future generations.



#### Work with People and Communities

We will work with individuals and communities to use all their strengths in a way that maximises and included the health and care of everyone, focusing on every stage of life – Start Well, Live Well and Age Well