

#### POWYS TEACHING HEALTH BOARD SUMMARY OF THE DELIVERY & PERFORMANCE COMMITTEE MEETING HELD ON MONDAY 1 NOVEMBER 2021 VIA MICROSOFT TEAMS

Chief Executive

#### **Present:**

Mark Taylor
Melanie Davies
Rhobert Lewis
Ronnie Alexander

Independent Member (Committee Chair) Vice-Chair Independent member Independent member

#### In Attendance:

Carol Shillabeer
Claire Madsen
Hayley Thomas
Jamie Marchant

Julie Rowles

Pete Hopgood

Marie Davies Samantha Ruthven-Hill Rani Mallison David Collington Ross Whitehead Director of Therapies and Health Sciences Director of Planning and Performance Director of Primary, Community Care and Mental Health Director of Workforce and Organisational Development Executive Director of Finance, Information & IT Services Deputy Director of Nursing Assistant Director of Planning Board Secretary CHC Deputy Welsh Ambulance Commissioner

#### Apologies for absence:

Tony Thomas Vivienne Harpwood Alison Davies Rebecca Collier Independent Member (Committee Vice-Chair) PTHB Chair Director of Nursing and Midwifery Welsh Government

#### **Committee Support:**

Holly McLellan

Senior Administrator/Personal Assistant to Board Secretary

## **COMMITTEE ACTION LOG**

The Committee received the action log and no updates were provided.

## PERFORMANCE REPORTING a) PERFORMANCE OVERVIEW

The report provided an update on the changes to the latest performance position for Powys Teaching Health Board up until October 2021 with the latest availability of data, including a high-level overview of COVID, Test, Trace and Protect and mass vaccination performance.

It continued to be an interim process as a result of the COVID pandemic in the absence of the regular Integrated Performance Report.

The report contained a high-level summary of COVID e.g. infection rates, mortality and vaccination progress and a brief update on Powys Teaching Health Board's (PTHB) performance, set against the revised 2021/22 National Outcome and Delivery Frameworks four aims, and their measures. The document contained relevant dashboards and extra analysis data showing the levels of compliance against the National Framework, and Powys Teaching Health Board local measures.

The data, highlighted performance achievements, and challenges at a high level, as well as brief comparison to the All Wales performance benchmark where available.

# b) COMMISSIONING ESCALATION

The report highlighted providers in Special Measures or scored as Level 4 and above. The PTHB Internal Commissioning Assurance Meeting (ICAM) did not meet in September.

There were:

- 2 providers with services in Special Measures
- 1 provider at Level 4.

The report also provided:

- A high-level summary of key issues in relation Shrewsbury and Telford Hospitals NHS Trust (SaTH) and Cwm Taf Morgannwg University Health Board (CTMUHB)
- Referral to treatment times (RTT) times.

# c) ANNUAL PLAN DELIVERY, QUARTER 2

The report provided an update of the progress made against the milestones and actions in the PTHB Delivery Plan for the quarter 2 period (July 2021 to September 2021).

Due to the ongoing uncertainty Welsh Government determined that it was not feasible to return immediately to the three-year planning cycle and instead required that an Annual Plan was submitted for the period April 2021 to March 2022, building on the Quarterly Plans developed during 2020/1.

The Annual Plan sets out the PTHB Priorities for the year ahead, and the accompanying Delivery Plan includes the detailed objectives, milestones and timescales for delivery in order to achieve these priorities.

The plan was submitted to Welsh Government on the 30 June 2021.

## FINANCIAL PERFORMANCE: MONTH 07, 2021/22

The paper provided an update on the September 2021 (Month 05) Financial Position including Financial Recovery Plan (FRP) delivery and Covid. The Chief Executive raised that Board members needed a detailed awareness of the financial position.

## PERFORMANCE POSITION OF SERVICES PROVIDED BY WELSH AMBULANCE SERVICES NHS TRUST

The report articulated the national challenges relating to the delivery of the 8-minute Red target for emergency ambulance services with a specific focus on the performance within Powys. The red target, of 65% within 8 minutes has been met only twice in the last 2 years within Powys. The paper outlined specific information relating to demand and capacity, workforce measures as well as efficiencies to be gained. The paper concluded with a summary of the actions within the EASC Improvement Plan.

## **COVID-19 VACCINATION: PHASE 3 PLAN**

COVID-19 Vaccination began in Powys in December 2020 following the approval of the Pfizer/BioNTech vaccine. PTHB's Phase 1 and 2 Plan set out our ambitions for offering a first and second dose COVID-19 vaccination based on national guidance from the Joint Committee on Vaccination and Immunisation and national policy and guidance from Welsh Government.

Uptake in Powys by the end of Q2 2021/22 was the highest of all health boards in Wales. All three aims of Phase 1 and 2 Plan had been achieved and Phases 1 and 2 were closed.

## **CAPITAL DEVELOPMENTS:**

# • LLANDRINDOD WELLS HOSPITAL PROJECT: LEARNING & EVALUATION

A lessons learnt template had been developed in relation to the first significant major capital project, Llandrindod Reconfiguration Phase 1, delivered by the Health Board for a number of years.

The document contained three main elements, namely; Best Practice, Improvement Areas and Benefits Realisation. The learning identified was intended to be clearly set out and to act as a demonstration of closure and reflective learning for the project, and to provide a baseline for good practice and governance for future capital project activity.

#### • NORTH POWYS WELLBEING PROGRAMME, GATEWAY REVIEW

A Programme Assessment Review was commissioned by Welsh Government for the North Powys Programme at Programme Business Case (PBC) stage.

An amber status was indicated which reflected successful delivery appeared feasible but significant issues already existed requiring management attention. These appeared resolvable at this stage and, if addressed promptly, should not present a cost/schedule overrun.

## **INFORMATION GOVERNANCE PERFORMANCE REPORT**

The report provided assurance and informed of the most recent Information Governance compliance figures. The report had been developed to show an assessment against key performance and compliance indicators for information governance (IG).

#### DELIVERY & PERFORMANCE COMMITTEE, TERMS OF REFERENCE AND OPERATING ARRANGEMENTS, APPROVED BY BOARD 29 SEPTEMBER 2021

In line with Standing Orders and the Board's Scheme of Delegation and Reservation of Powers, the Health Board had established a Committee to be known as the Delivery and Performance Committee. The Terms of Reference and operating arrangements set by the Board in respect of the committee were set out in the report.

The scope of the Committee extended to the full range of PTHB responsibilities. This encompassed the delivery and performance management of all directly provided and commissioned services.

There was no other urgent business.

## DATE OF THE NEXT MEETING

20 December 2021 at 10:00, Microsoft Teams.